



Agenda —

- OUR MISSION
- RIGHT NOW
- ABOUT LUCENT HEALTH
- WHY LUCENT HEALTH
- COST CONTAINMENT
- PRODUCTS AND SERVICES
- DATA ANALYTICS





See Health Benefits in a New Light

Lucent Health sets the standard in human-focused and data-driven health plan administration.

IN EVERYTHING WE DO, WE BELIEVE IN:



Saving people money



Helping people navigate their healthcare experience and understand their benefits



A Better Health Benefits Partner

- Best-in-the-industry claims
 management with a compassionate,
 human focused, data-driven care
 management solution.
- Care management that helps health plan participants make smarter, cost-saving healthcare decisions.
- The use of continuous data analytics to drive the right care, at the right cost, at the right time.







EMPLOYERS FACE

8% - 10%

Projected increases in health benefits costs...on top of rising inflation and labor costs



EMPLOYERS NEED

Greater savings than just relying on PPO discounts

Super user experience



THE SOLUTION

A self-funded plan with the right administrator



Employees need help navigating uncertainty. And that applies to the healthiest of your members.



Lucent Health Was Built for Right Now.

Lucent Health is one of the largest independent administrators in the country.

- Helping employers save money Clients costs are 43.5% below National Average
- Maximized cost savings with customized cost containment programs
- Experienced team providing superior care management solution
- Dedicated service team to give highest level of service
- Lucent Client retention rate of 94%



On Average, Lucent Health Clients Save

\$2.4 Million

ANNUAL HEALTH BENEFITS

\$2,796

PER EMPLOYEE PER YEAR

33%

OVER THEIR PREVIOUS
BENEFIT PLAN

Source: Internal Analysis of 20 Lucent Health Clients with VBP Plans





ABOUT LUCENT HEALTH: Timeline



2014

Lucent Health Founded

Acquires
North American
Administrators

2015

Acquires Capitol Administrators

2017

Acquires Cypress
Benefit Administrators

2019

Acquires Narus Health

2020

Completed the Integration and Rebranding



435 EMPLOYEES



800+
CLIENTS



250,000MEMBERS



2 Billion

ANNUAL CLAIMS PROCESSING



9

OFFICES NATIONWIDE

Appleton, WI | Dallas, TX | Denver, CO Los Angeles, CA | Memphis, TN | Nashville, TN Omaha, NE | Portland, OR | Sacramento, CA 1

- 1 Data Warehouse
- **1** Phone System
- 1 Financial System
- 1 Data Analytics Platform



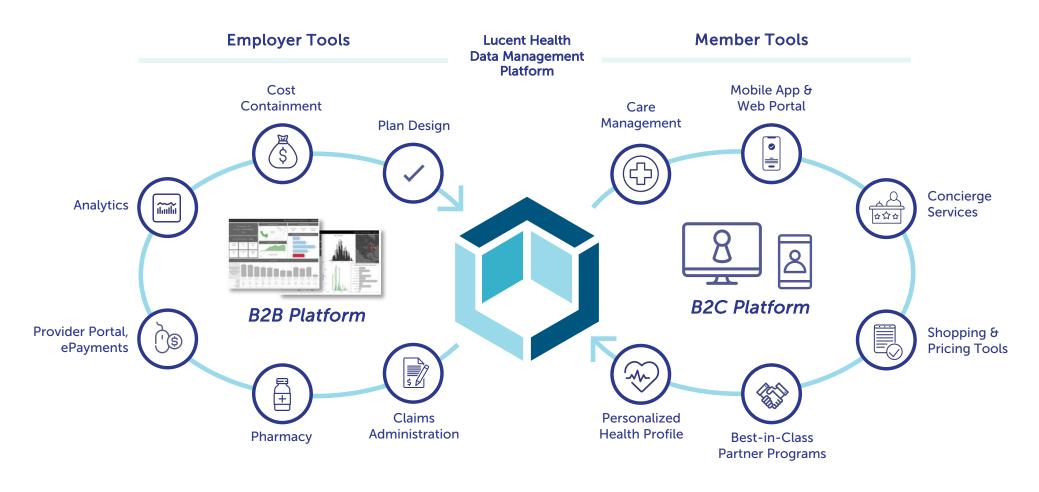
Human Focused

We have highly trained team members to help your employees with questions about their medical claims, or to walk with them through a health crisis.

Intelligent human insights gathered from daily member data ensure faster delivery of compassionate care to members and their families.







Comprehensive and Synergistic Solutions Assembled Under One Roof Generate Meaningful Savings

Innovative Health
Plan Solutions

⊘ Data Science

Care + Advocacy





Data Driven

Data helps Lucent Health custom engineer a health plan unique to your company and employees.

Timely data is also at the heart of the robust reporting, predictive analytics and proactive care management that drive down health benefit spending—while enabling superior outcomes and enhancing the member experience.







- Lucent Health takes a consultative approach to partnering with brokers.
- Lucent Health equips brokers with access to customized solutions based on realworld data insights so you can bring your clients the best option.
- Lucent Health arms brokers with access to presentations, eBooks and other marketing materials to make your job easier.



WHY LUCENT HEALTH



We believe in giving members the tools, resources and assistance, plus the compassionate service and care to the individual — to navigate the complex healthcare system.

Lucent Health is your healthcare advocate, helping navigate the healthcare journey for you and your family.

It comes down to our ability to access and use **nightly data feeds**.

Intelligent human insights gathered from daily **member data** ensure faster delivery of compassionate care to members and their families.





Lucent Health Integrated Solutions Under One Roof

The powerful combination of **compassionate people** and innovative platforms and processes to better serve you.



COST CONTROLS



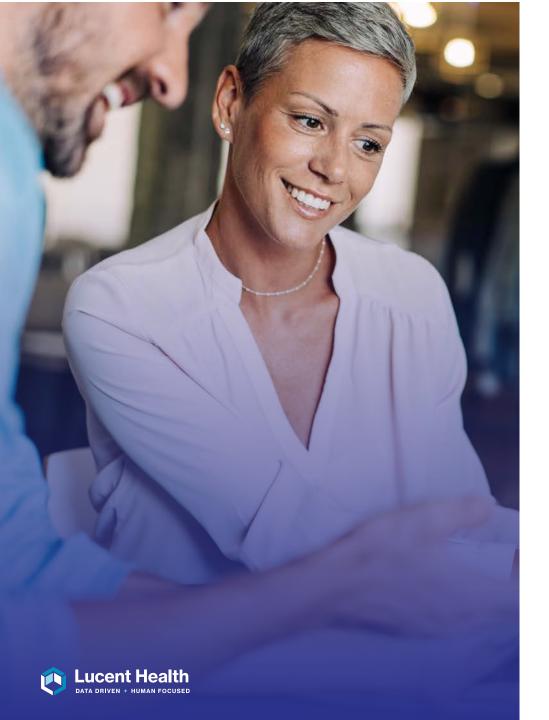
PLAN ADMINISTRATION



PATIENT CARE PROGRAMS

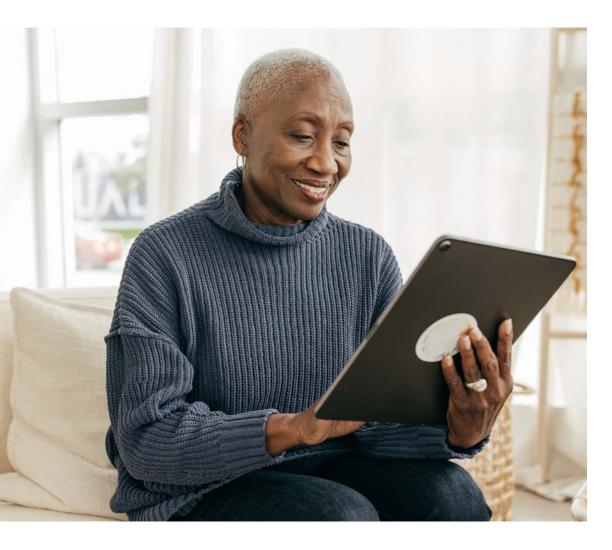






Products & Services

- LUCENT HEALTH TRADITIONAL PLANS
- LUCENT HEALTH LEVEL FUNDED PLANS
- LUCENT HEALTH VBP PLANS
- LUCENT HEALTH HYBRID PLANS
- LUCENT HEALTH CARE MANAGEMENT
- OTHER COST CONTAINMENT



Smarter Plans, Custom Built

Employers don't need one-size-fits-all solutions when it comes to health plan design. Lucent Health uses data to help design the best solution for employers and can create flexible <u>custom options for health plans</u> that also come with a suite of <u>care management services</u>.



Lucent Health: Traditional Plans



PRODUCTS & SERVICES: Traditional Plans



- Average savings of 25% to 30% over fully insured plans
- No startup costs + no additional fees post termination
- Concierge care, complex care management
- Specialty drug carve-out
- Transplant carve-out
- Telehealth option
- Transparent reporting
- Secure stop-loss Contracts
- Employer keeps 100% of excess benefit dollars after contract period plus rebates



Lucent helps employers work with national PPO plans and have access to virtually every regional and local network. We customize a network to meet the specific needs of your employee base.











Lucent Health: Level Funded Plans

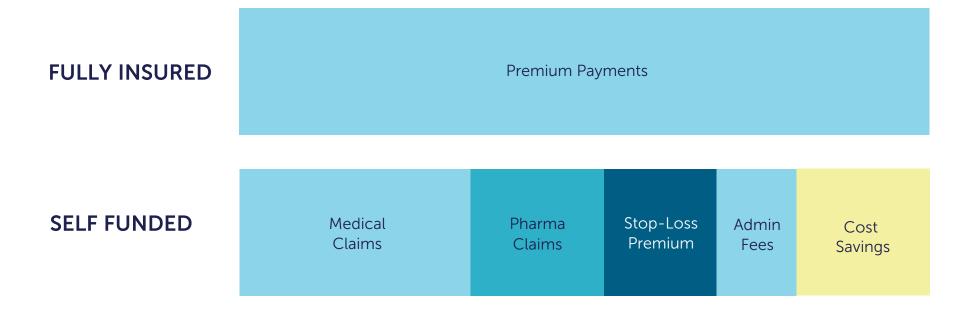




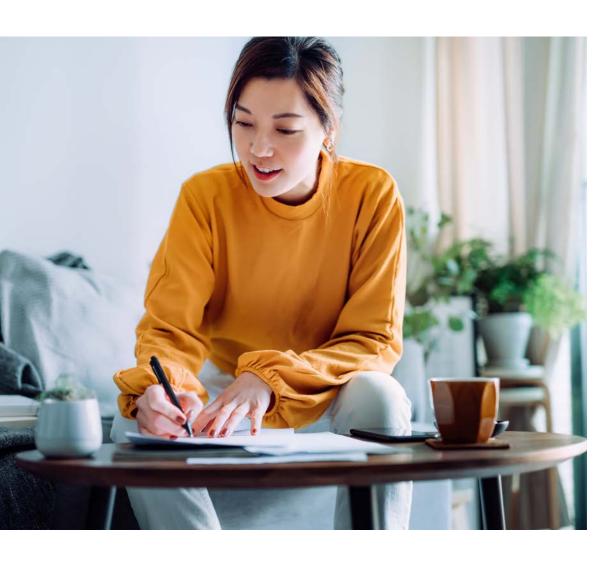
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The Breakdown

Fully insured compared to Lucent Health's Level Funded Plan







Consistency & Flexibility



No Start-Up Costs + No Additional Fees post termination

Huge savings, superior member care and awesome reporting



The Employer is self-funded and covered by ERISA allowing for more flexibility in plan design



Build cash flow consistency and transparency into plan





Lucent Health's Level Funded Solution

Allows an employer to have better control over their benefit program and keep any plan savings



Telehealth Option

- Virtual care through Teladoc via phone or video chat
- Greater access to physician care, more savings



Concierge Care

Team to coordinate various healthcare needs with your doctors, caregivers and pharmacists



Transparent Reporting

Client well-informed on plan performance



Complex Care Management

Compassionate, experienced team providing 24/7/365 clinical support for enrolled members



Secure Stop-Loss Contracts

A rated or better carriers with run-out protection



Specialty Drug Carve Out – Deep Rx Discounts

A fully integrated PBM and client keeps the rebates



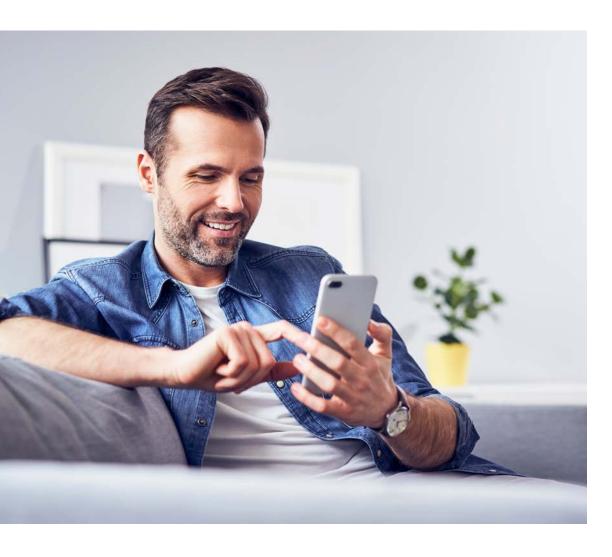
Return of Funds

Employer keeps 100% of excess benefit dollars after the contract period plus all Rx rebates



Lucent Health: RBP Plans





Lucent Health's RBP Dual Option saves the employer money while giving the individual employee the flexibility to choose the best option for their healthcare needs.

Option 1 is available with or without a physician /ancillary-only network. (The network logo on a PNA-affiliated card can facilitate acceptance of the plan at the provider's office.)

Option 2 is a traditional preferred provider organization (PPO) selected by the employer from an available regional network (Aetna, Anthem, Cigna and others). Both options feature Integrated Care Management and the support of dedicated account executives. Pricing is established before services are rendered. Acceptance exceeds 98%. And employees get the high-touch service of Narus Concierge Support.



The fourth generation of Reference Based Pricing (RBP) Plans have worked out the negatives of RBP while continuing to provide employers pricing that is 75-80% below network plan pricing.





VBP plans have worked out the negatives of RBP by:



PATIENT EDUCATION



CUTTING EDGE CARE MANAGEMENT



DIRECT CONTRACTING WITH PROVIDERS



BALANCE BILLING ASSISTANCE



LEGAL REPRESENTATION



NEW MARKET (2011): Disrupt

Version 1.0

Reference Based Pricing

Pros: 120% above Medicare

Cons: Surprise Charges for Employers, Balance Billing for Employers affects credit rating, Adversarial relationship with Providers

MATURING MARKET (2013 ISH):

Negotiate & Partner

Version 2.0

Reference Based Pricing

Pros: 140%-200% above Medicare, more transparent fee structure, less adversarial relationship with providers

Cons: Ancillary procedure costs; employees still deal with balance billing, no member education,

MATURE MARKET (LATE TEENS):

Partnership & Full Network Agreement

Version 3.0

Direct Contracting

Pros: Cost controlled at 40% Medicare (or other as negotiated) with ancillary procedures priced at other fixed %. Physicians typically paid at 120%.

Cons: Poor member education, no good balance billing solution



NEW MARKET (TODAY - FUTURE):

Front End Provider Acceptance; Advocacy Tools

Version 4.0

Direct Contracting Balance
Billing Assist Legal Representation

Pros:

- 140% Medicare (or other as negotiated) with ancillary procedures priced at other fixed %.
- Direct Contracting
- Balance Billing Assist
- Legal Representation
- Exceptional Care Management
- Clear Member Education
- Integrated Concierge Care
- Dual Option



Lucent Health VBP plans are the fourth generation of RBP plans, maintaining the savings achieved by RBP, without the negatives to employers and employees.

76 69/	AVERAGE FACILITY
76.6%	DISCOUNT VS.
	51.4% FOR PPO

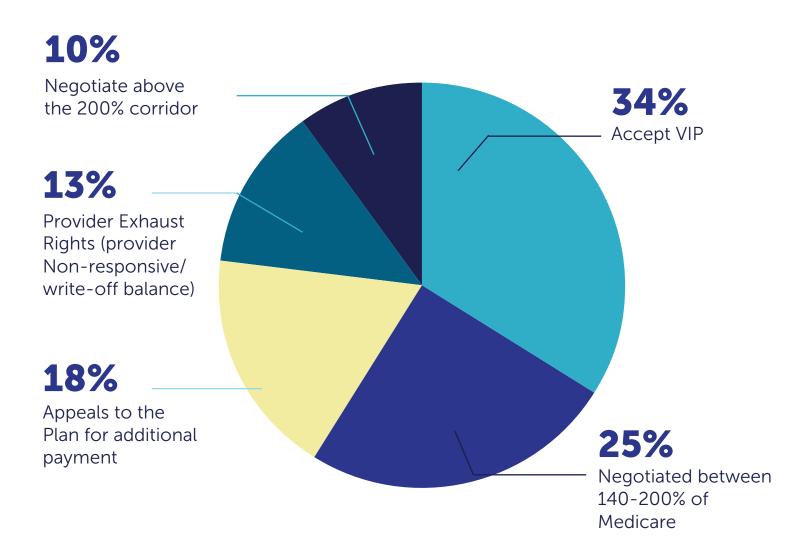
98%	NO BALANCE
	BILLING

\$7,000	AVERAGE SAVINGS
\$3,000	PER EMPLOYEE
	PER YEAR

95% CLIENT RETENTION RATE



Balance Billing – Resolving the Other 2%





Estimated VBP savings and trend analysis – case study 1,500 employees

\$22.8 M ESTIMATED SAVINGS 2021 - 2024

	2018 (Base Case)	2019	2020	2021	2022	2023	2024
Current Plan	\$ 11,433,462	\$ 12,016,569	\$ 12,629,414	\$ 13,273,514	\$ 13,950,463	\$ 14,661,936	\$ 15,409,695
VBP Plan	\$ 7,955,514	\$ 8,098,713	\$ 8,244,490	\$ 8,392,891	\$ 8,543,963	\$ 8,697,754	\$ 8,854,314
Estimated ACT Savings	\$ 3,477,948	\$ 3,917,855	\$ 4,384,923	\$ 4,880,623	\$ 5,406,500	\$ 5,964,182	\$ 6,555,381
Estimated EE OOP Savings	\$ 788,948	\$ 1,064,140	\$ 1,357,596	\$ 1,670,324	\$ 2,003,384	\$ 2,357,891	\$ 2,735,021



Lucent Health: Hybrid Plans



Customized Plans with PPO and VBP Elements

WHERE PPO IS UTILIZED

These services include day-today office visits and services that are performed in a Physician office and billed out on a HCFA.

WHERE VBP IS UTILIZED

Inpatient – When a member visits a hospital or medical facility for care that does not include being admitted or for a stay of less than 24 hours. This covers more common procedures that have a short recovery period.

Outpatient – When a member visits a hospital or medical facility for care that does not include being admitted or for a stay of less than 24 hours. This covers more common procedures that have a short recovery period.



Lucent helps employers work with national PPO plans and has access to virtually every regional and local network. We customize a network to meet the specific needs of your employee base.















Lucent Health: MEC Plans



PRODUCTS & SERVICES: MEC Plans



- Designed for employers required by the ACA to offer health insurance coverage
- Employer can avoid the employer mandate penalties and offer and affordable health plan option
- 4 MEC plan options
- 24/7 telemedicine access
- Magellan Health Rx Management
- 48-hour claim processing
- Preventative & wellness updates
- Utilization tracking and reporting

Lucent Health: Tribal Lands Plans



PRODUCTS & SERVICES: Tribal Lands Plans



- Rich history of providing Medicare-like rate (MLR) services, tribal healthcare claims processing and managed care services
- Coordination with tribal sovereignty
- Best-fit solutions for tribal communities, delivering long-term cost reduction while improving quality of life for Native Americans
- Coordinate with Indian Health Service (IHS) and 638 facilities to maximize the availability of MLR for eligible tribal members
- Obtain IHS authorization, notify the provider and coordinate payment to provider at substantial additional MLR savings
- 340b pharmacy discounts

Lucent Health: Care Management





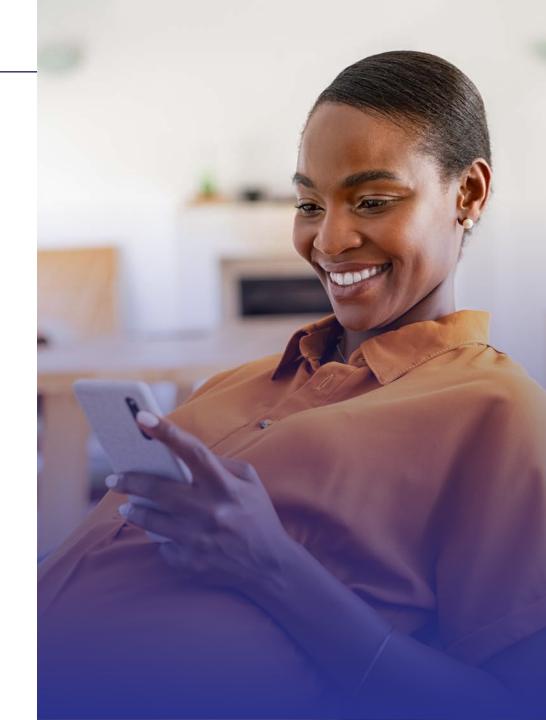


The Narus Health Difference

What distinguishes the right TPA from the rest of the pack is exceptional care management.

While most TPAs outsource care management to another vendor, Narus Health, brought to you by Lucent Health, connects members to a network of support.

The harnessing of daily data personalizes care. Highly trained and compassionate people hold the member's hand when they face a difficult diagnosis or need help understanding their benefits.





Lucent Health's wholly owned Care Management Solution – powered by Narus Health – serves your most vulnerable members and those with complex care needs.



Formed to serve patients and families at time of greatest need



An experienced care team



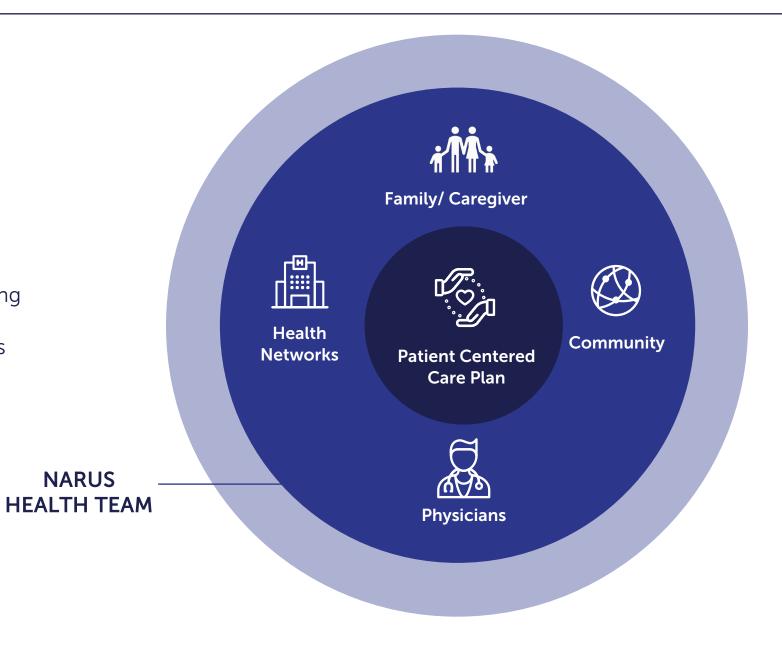
Uses daily data feeds to best allocate care resources



A team, platform and process to help serve members in the medium they prefer by telephone or secure texting via app



Our patient centered approach brings care back to healthcare, connecting care givers, gathering important information, in one location and navigating patients through complex episodes.





Care management – Powered by Narus Health – offers clients **5 primary services**, each providing a unique solution and engaging certain groups in a client's population.

Lucent Rx For members requiring a specialty therapy for a complex or rare chronic condition, this solution will help determine the most effective means of procuring it at little to no out-of-pocket cost.

PRECERTIFICATION / UR / UM

- Serves as a check / balance for proper treatment protocol
- Helps identify high-risk individuals prior to formal diagnosis
- Can give an indication of upcoming expense

CONCIERGE CARE SUPPORT

- Allows a single point of contact for all member healthcare issues
- Engages high-risk members and triage to more appropriate care
- Improves the overall member experience when changing plan coverage



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TRADITIONAL LARGE CASE MANAGEMENT

- Similar in scope to more familiar LCM solutions
- Works closely with stop-loss providers
- Improves member compliance and education
- Assures good clinical practice standards

NARUS COMPLEX CARE SUPPORT

- Proprietary risk stratification analysis
- Engagement based on medical complexity
- 24/7 Narus access to improve utilization



Powered by an experienced team of real people who help surround members with what they need to navigate clinical and benefits needs.

TEAM

- Physicians
- Nurse Practitioners
- Registered Nurses

- Care Coordinators
- Social Workers
- Chaplains

SERVICE

- 24/7 for Active Members
- Symptom Management
- Patient & Family Support
- Appointment Coordination
- Medication Monitoring

- Community Resources
- Benefit Guidance
- Financial Navigation
- Utilization Review
- Case Management



Lucent Health Care Management provides tools for members to initiate help for their needs, and it also enables our team to reach out when data suggests it might help.

INITIATED BY MEMBER

Member engagement begins when they encounter a problem accessing the health system or a problem as a result of accessing the health system:

- General Customer Service
- Pre-Certification
- UM

INITIATED BY NARUS HEALTH TEAM

Member engagement begins when something about their healthcare experience triggers our system to outreach for a greater depth of service.



Tools for Employers

- Engaging At-Risk Members
- Proactive Cost-Containment
- Proprietary pre-ID algorithm





Lucent Rx

As of 2021, specialty drug costs for self-insured employers average \$70 per employee per month. These high costs are typically driven by only 1% of all prescriptions fills, yet can represent up to 50% of total pharmacy spend. Unfortunately, this trend is expected to continue as more specialized drug therapies are approved for use.

For self-insured employers, this trend requires a custom solution to deal specifically with the cost of specialty drugs. These drugs are associated with complex medical conditions and require an integrated approach to properly address plan spend while always putting the member first.

That's why the Lucent Rx Specialty Pharmacy Program was built.

Our Specialty Drug Solution

The Lucent Rx Specialty Pharmacy Program helps your plan members access the specialty drugs they need while significantly reducing cost to the plan and the member. Lucent Health's data-driven approach proactively targets the highest cost drugs on your health plan. Once a drug has been identified and determined to be medically appropriate, Lucent's concierge team will engage the member to determine the most effective and efficient means of procuring the drug needed.

The Lucent Rx team will hold the member's hand throughout this process and determine the best course of action for each individual- such as utilizing manufacturer coupons or enrolling in patient assistance programs.



Lucent Rx

The Lucent Rx approach can drastically reduce your plan spend on these specialty drugs by up to 70%.

These savings are critical to securing the best possible reinsurance rates for your plan and allowing you to offer competitive benefits to your employees.

- **⊘** Member-Focused Approach
- **⊘** In-House Integration

PRODUCTS & SERVICES: Care Management



Core

The Lucent-Narus health umbrella is the definition of truly integrated care. When someone is going through a difficult healthcare journey, everyone involved in their care—patient, caregiver, doctor and others—should be connected and informed to coordinate the best possible outcome and experience.

Our Continuous Observation, Reporting, and Enrollment (CORE) Service drives the technology and analytics engine that allows for smarter, more timely and meaningful member engagement. Daily analysis of all claims activity assigns risk scores based on a proprietary algorithm, and clinical staff conduct a hands-on screening of at-risk members to determine outreach and enrollment. This engine turns data into proactive outreach for members, resulting in truly integrated care.



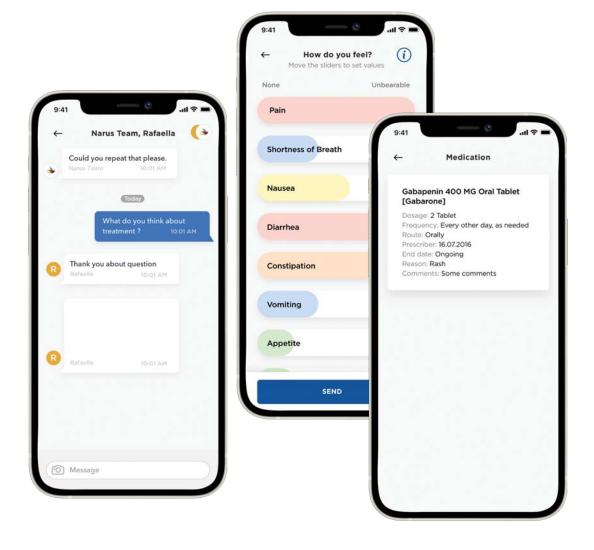
Disease Management

Our disease management services give members a dedicated support team with experience in specific diseases and conditions, helping them more easily understand diagnoses and access care. These services include:

- DIABETES CARE
- BEHAVIORAL CARE
- TRANSPLANT CARE
- MATERNITY CARE
- ONCOLOGY CARE



Tools for Members





Concierge Care

- Coordinate care needs with doctors, caregivers and pharmacists
- Navigate complexities of healthcare
- Resolve matters effectively and efficiently
- Lessen burden on HR staff







Our Concierge Care program helps member navigate the complexities of healthcare all through one number.

Your Health Concierge



Narus Health Call 888-585-3309

Employees and members should contact Narus Health with inquiries regarding eligibility, plan benefits, claims, or any healthcare related question.



7 AM to 7 PM

Get answers to your plan member needs from someone with our Care Support Team.



Lucent Health: Cost Containment Programs



Other Best-on-Breed Cost Containment Options



PROVIDER TRANSPARENCY PROGRAMS



DIRECT PRIMARY CARE



TELEMEDICINE



MEDICAL TOURISM/ BUNDLED PRICING



SPECIALTY RX PROGRAMS



SPECIALIZED CONDITION MANAGEMENT PROGRAMS

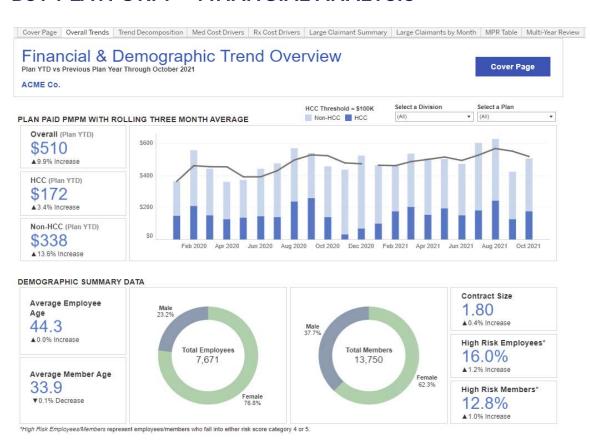


Lucent Health: Data Analytics





BST PLATFORM – FINANCIAL ANALYSIS



STANDARD REPORT PACKAGES



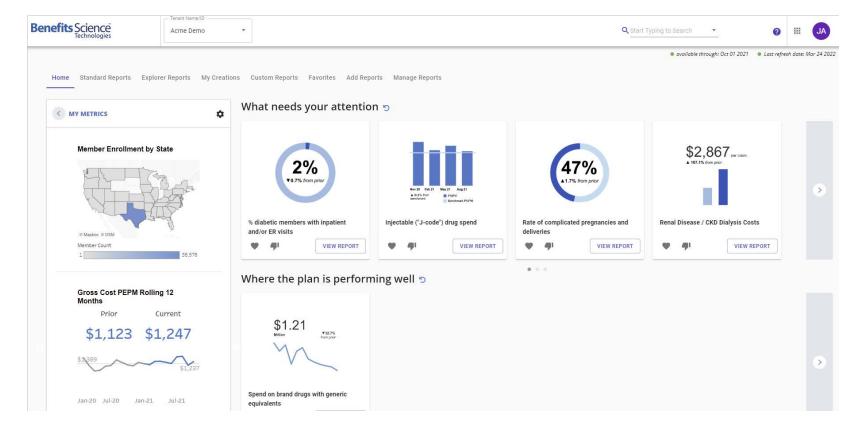




BST PLATFORM – NAVIGATION

- Home Smart Card Carousel
- My Metrics quick high-level performance indicators
- Standard Reports All existing, pre-configured dashboards + new enhanced reporting packages
- Explorer Reports dynamic, interactive dashboards allowing user to quickly dissect data
- My Creations save your custom-built ad-hoc reports
- Favorites mark your favorite reports for quick access

BST INSIGHTS PLATFORM OVERVIEW







INDIVIDUAL DETAILS

- View all Claimants over a specified threshold
- Care Plan Status
- Top Diagnosis
- Total Spend/Savings
- Identify Large Claimants that do not currently have a care plan

LARGE CLAIMANT EXPLORER

Year of Paiddate

Selayat75 Care Plan * C ACME ACM	Large	Claimant	s ²⁰²¹	rea	All		From 50,000	All	Туре	
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6816898 Care Plan LCM E ACME HEALTH PLAN TERMED Myocarditis and cardiomyopathy \$257,073 \$249,207 \$58128295 Care Plan LCM E ACME HEALTH PLAN ACTIVE Encounter for antineoplastic therapies \$934,962 \$244,013 \$3675201868 Care Plan * E ACME HEALTH PLAN ACTIVE Encounter for antineoplastic therapies \$152,082 \$147,300 \$3675201868 \$147,300 \$3683087 \$244,013 \$3683087 \$36813087 \$408468 \$152,082 \$147,300 \$3683087 \$168,010 \$152,082 \$147,300 \$368313939 \$100 \$168,100 \$322,901 \$368133939 \$300 \$36812676 \$313,569 \$134,463 \$368133393 \$300 \$36812676 \$313,569 \$134,463 \$368133393 \$300 \$36812676 \$313,569 \$313,463 \$313,569 \$313,463 \$313,569 \$313,463 \$313,569 \$313,463 \$313,569 \$313,463 \$313,569 \$313,463 \$313,569 \$313,463 \$313,569 \$313,463 \$313,569 \$313,569 \$313,463 <t< td=""><td>58137460</td><td>Care Plan</td><td>LCM</td><td>E</td><td>ACME HEALTH PLAN</td><td>ACTIVE</td><td>Gastrointestinal cancers - colorectal</td><td>\$532,067</td><td>\$323,346</td><td>\$208,721</td></t<>	58137460	Care Plan	LCM	E	ACME HEALTH PLAN	ACTIVE	Gastrointestinal cancers - colorectal	\$532,067	\$323,346	\$208,721
Sel 128295 Care Plan	58133401	Care Plan	LCM	C	ACME HEALTH PLAN	ACTIVE	Feeding and eating disorders	\$334,605	\$266,443	\$68,163
75201868 Care Plan * E ACME HEALTH PLAN ACTIVE Encounter for antineoplastic therapies \$152,082 \$147,300 \$15813872 Care Plan * C ACME HEALTH PLAN ACTIVE Neurodevelopmental disorders \$138,569 \$134,463 \$3 58133939 No Care Plan Null E ACME HEALTH PLAN ACTIVE Septicemia \$168,100 \$122,961 \$3 58134735 Care Plan LCM E ACME HEALTH PLAN ACTIVE Short great and nerve root disorders \$153,739 \$119,315 \$3 58125247 Care Plan CCM S ACME HEALTH PLAN ACTIVE Short great gestation; low birth weight; and fetal growt. \$132,387 \$101,259 \$3 58127627 Care Plan LCM E ACME HEALTH PLAN ACTIVE Short HEALTH PLAN	58156998	Care Plan	LCM	E	ACME HEALTH PLAN	TERMED	Myocarditis and cardiomyopathy	\$257,073	\$249,207	\$7,867
88130872 Care Plan * C ACME HEALTH PLAN ACTIVE Septicemia \$138,569 \$134,463 \$358133939 No Care Plan Null E ACME HEALTH PLAN ACTIVE Septicemia \$168,100 \$122,961 \$358134735 \$119,315 \$374374940 \$122,961 \$358134735 \$119,315 \$374374940 \$174374940 \$458125247 \$458125	58128295	Care Plan	LCM	E	ACME HEALTH PLAN	ACTIVE	Encounter for antineoplastic therapies	\$934,962	\$244,013	\$690,950
\$15813393 No Care Plan	75201868	Care Plan	*	E	ACME HEALTH PLAN	ACTIVE	Encounter for antineoplastic therapies	\$152,082	\$147,300	\$4,782
88134735 Care Plan LCM E ACME HEALTH PLAN ACTIVE Nerve and nerve root disorders \$153,739 \$119,315 \$3 74374940 Care Plan CCM C ACME HEALTH PLAN ACTIVE Short gestation; jow birth weight; and fetal growt. \$443,675 \$110,581 \$3 58127877 Care Plan LCM E ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA. \$95,323 \$95,364 58127628 No Care Plan Null C ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA. \$95,323 \$95,364 58132373 Care Plan LCM E ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA. \$95,323 \$95,364 58131887 Care Plan LCM E ACME HEALTH PLAN ACTIVE Respiratory cancers \$201,026 \$88,312 \$1 58152950 Care Plan LCM E ACME HEALTH PLAN ACTIVE Breats cancer - all other types \$218,955 \$96,881 \$2 58129221 No Care	58130872	Care Plan	*	C	ACME HEALTH PLAN	ACTIVE	Neurodevelopmental disorders	\$138,569	\$134,463	\$4,106
T4374940 Care Plan CCM C ACME HEALTH PLAN ACTIVE Short gestation; low birth weight; and fetal growt \$443,675 \$110,581 \$35,58125247 Care Plan CCM S ACME HEALTH PLAN ACTIVE Gangrene \$132,337 \$101,259 \$15812787 Care Plan LCM E ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA \$94,753 \$91,970 \$35,81387 Care Plan Null C ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA \$94,753 \$91,970 \$35,81387 Care Plan LCM E ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA \$94,753 \$91,970 \$35,81387 Care Plan LCM E ACME HEALTH PLAN ACTIVE Fracture of head and neck, initial encounter \$88,824 \$88,536 \$82,1026 \$88,312 \$13,937 Care Plan LCM E ACME HEALTH PLAN ACTIVE ACTIVE Breast cancer - all other types \$218,955 \$86,881 \$35,815,945 S8157946 Care Plan LCM E ACME HEALTH PLAN ACTIVE Breast cancer - all other types \$218,955 \$86,881 \$35,812,937 Care Plan LCM E ACME HEALTH PLAN ACTIVE Breast cancer - ductal carcinoma in situ (DCIS) \$236,536 \$82,100 \$35,939 \$35,936 \$3	58133939	No Care Plan	Null	E	ACME HEALTH PLAN	ACTIVE	Septicemia	\$168,100	\$122,961	\$45,140
58125247 Care Plan CCM S ACME HEALTH PLAN ACTIVE Gangrene \$132,387 \$101,259 \$ 58127877 Care Plan LCM E ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA. \$95,323 \$95,364 58127628 No Care Plan Null E ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA. \$94,753 \$91,970 \$ 581287628 No Care Plan Null C ACME HEALTH PLAN ACTIVE Fracture of head and neck, initial encounter \$88,824 \$88,536 58131887 Care Plan LCM E ACME HEALTH PLAN ACTIVE Bespiratory cancers \$201,026 \$88,312 \$1 58157946 Care Plan LCM E ACME HEALTH PLAN ACTIVE Mental and substance use disorders in remission \$90,309 \$88,684 \$8 58129957 Care Plan LCM E ACME HEALTH PLAN ACTIVE Mental and substance use disorders in remission \$90,309 \$88,686 \$1 58129957 Care Plan LCM E ACME HEALTH PLAN ACTIVE <td< td=""><td>58134735</td><td>Care Plan</td><td>LCM</td><td>E</td><td>ACME HEALTH PLAN</td><td>ACTIVE</td><td>Nerve and nerve root disorders</td><td>\$153,739</td><td>\$119,315</td><td>\$34,423</td></td<>	58134735	Care Plan	LCM	E	ACME HEALTH PLAN	ACTIVE	Nerve and nerve root disorders	\$153,739	\$119,315	\$34,423
S8127877 Care Plan LCM E ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA. \$95,323 \$95,364	74374940	Care Plan	CCM	C	ACME HEALTH PLAN	ACTIVE	Short gestation; low birth weight; and fetal growt	\$443,675	\$110,581	\$333,094
58127628 No Care Plan Null E ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA. \$94,753 \$91,970 \$35,814809 No Care Plan Null C ACME HEALTH PLAN ACTIVE Fracture of head and neck, initial encounter \$88,824 \$88,536 \$80,0026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$15,6025 \$201,026 \$88,312 \$201,026 \$88,312 \$201,026 \$88,312 \$201,026 \$88,312 \$201,026 \$201,026 \$201,026<	58125247	Care Plan	CCM	S	ACME HEALTH PLAN	ACTIVE	Gangrene	\$132,387	\$101,259	\$31,128
58148090 No Care Plan Null C ACME HEALTH PLAN ACTIVE Fracture of head and neck, initial encounter \$88,824 \$88,536 58132373 Care Plan LCM E ACME HEALTH PLAN ACTIVE Respiratory cancers \$201,026 \$88,312 \$37 58131887 Care Plan LCM E ACME HEALTH PLAN ACTIVE Mental and substance use disorders in remission \$90,309 \$88,312 \$37 58156250 Care Plan LCM E ACME HEALTH PLAN ACTIVE Breast cancer - all other types \$218,955 \$86,865 \$36,865 58128957 Care Plan LCM E ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA. \$86,575 \$86,365 58129957 Care Plan LCM E ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA. \$86,575 \$86,365 58129408 No Care Plan Null E ACME HEALTH PLAN ACTIVE Breast cancer - ductal carcinoma in situ (DCIS) \$236,536 \$82,100 \$3 581	58127877	Care Plan	LCM	E	ACME HEALTH PLAN	ACTIVE	PSYCHOTHERAPEUTIC AND NEUROLOGICA	\$95,323	\$95,364	(\$41)
58132373 Care Plan LCM E ACME HEALTH PLAN TERMED Respiratory cancers \$201,026 \$88,312 \$156131887 Care Plan LCM E ACME HEALTH PLAN ACTIVE Mental and substance use disorders in remission \$90,309 \$88,246 \$1865650 \$218,955 \$86,865 \$86,865 \$218,955 \$86,881 \$186656 \$218,955 \$86,881 \$18665 \$218,955 \$86,881 \$18665 \$218,955 \$86,881 \$18665 \$218,955 \$86,885 \$218,955 \$86,885 \$218,955 \$86,885 \$218,955 \$86,885 \$218,955 \$86,881 \$18665 \$221,900 \$2	58127628	No Care Plan	Null	E	ACME HEALTH PLAN	ACTIVE	PSYCHOTHERAPEUTIC AND NEUROLOGICA	\$94,753	\$91,970	\$2,783
58131887 Care Plan LCM E ACME HEALTH PLAN ACTIVE Mental and substance use disorders in remission \$90,309 \$88,246 \$35,255 \$218,955 \$86,881 \$15,8157946 Care Plan LCM E ACME HEALTH PLAN ACTIVE Breast cancer - all other types \$218,955 \$86,881 \$31,855 \$86,881 \$31,855 \$86,881 \$31,855 \$31,851 \$31,855 \$31,851 \$31,855 \$31,851 \$31,855 \$3148,613 \$31,851 \$31,851 \$31,851 \$31,851 \$31,851 \$31,851 \$31,851 \$31,851 \$31,851 \$31,851 \$31,851 \$31,851	58148090	No Care Plan	Null	C	ACME HEALTH PLAN	ACTIVE	Fracture of head and neck, initial encounter	\$88,824	\$88,536	\$288
58156250 Care Plan * E ACME HEALTH PLAN ACTIVE Breast cancer - all other types \$218,955 \$86,881 \$35,57946 \$36,365 58157946 Care Plan LCM E ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA. \$86,575 \$86,365 58128957 Care Plan LCM E ACME HEALTH PLAN ACTIVE Pericarditis and pericardial disease \$148,613 \$83,518 \$85,518 \$86,575 \$86,365 \$82,100 \$36,536	58132373	Care Plan	LCM	E	ACME HEALTH PLAN	TERMED	Respiratory cancers	\$201,026	\$88,312	\$112,714
58157946 Care Plan LCM E ACME HEALTH PLAN ACTIVE PSYCHOTHERAPEUTIC AND NEUROLOGICA \$86,575 \$86,365 58128957 Care Plan LCM E ACME HEALTH PLAN ACTIVE Pericarditis and pericardial disease \$148,613 \$83,518 \$83,518 \$35129221 No Care Plan Null E ACME HEALTH PLAN ACTIVE Breast cancer - ductal carcinoma in situ (DCIS) \$236,536 \$82,100 \$35129160 \$35129160 No Care Plan Null E ACME HEALTH PLAN ACTIVE Coronary atherosclerosis and other heart disease \$74,216 \$69,995 \$35129408 \$35129	58131887	Care Plan	LCM	E	ACME HEALTH PLAN	ACTIVE	Mental and substance use disorders in remission	\$90,309	\$88,246	\$2,063
58128957 Care Plan LCM E ACME HEALTH PLAN ACTIVE Pericarditis and pericardial disease \$149,613 \$83,518 \$83,518 58129221 No Care Plan Null E ACME HEALTH PLAN ACTIVE Breast cancer - ductal carcinoma in situ (DCIS) \$236,536 \$82,100 \$145,613 \$83,518 \$	58156250	Care Plan	*	E	ACME HEALTH PLAN	ACTIVE	Breast cancer - all other types	\$218,955	\$86,881	\$132,074
58129221 No Care Plan Null E ACME HEALTH PLAN ACTIVE Breast cancer - ductal carcinoma in situ (DCIS) \$236,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$82,100 \$36,536 \$3	58157946	Care Plan	LCM	E	ACME HEALTH PLAN	ACTIVE	PSYCHOTHERAPEUTIC AND NEUROLOGICA	\$86,575	\$86,365	\$209
58129160 No Care Plan Null E ACME HEALTH PLAN ACTIVE Coronary atherosclerosis and other heart disease \$74,216 \$69,995 \$85,995 \$8129408 No Care Plan Null S ACME HEALTH PLAN ACTIVE Gastrointestinal cancers - liver \$175,170 \$69,842 \$175,170 \$69,842 \$175,170 \$69,842 \$175,170 \$69,842 \$175,170 \$69,842 \$175,170 \$69,842 \$175,170 \$69,842 \$175,170 \$69,842 \$175,170 \$69,842 \$175,170 \$69,842 \$175,170 \$69,842 \$175,170 \$69,842 \$175,170 \$69,842 \$175,170 \$69,842 \$175,170 \$66,643 \$66,943 \$66,943 \$66,943 \$66,542 \$86,943 \$66,542 \$87,947 \$66,542 \$87,947 \$66,542 \$87,947 \$66,542 \$87,947 \$66,542 \$87,947 \$66,542 \$87,742 \$87,742 \$87,742 \$87,742 \$87,742 \$87,742 \$87,742 \$87,742 \$87,742 \$87,742 \$87,742 \$87,742 \$87,742 \$87,742 \$87,73<	58128957	Care Plan	LCM	E	ACME HEALTH PLAN	ACTIVE	Pericarditis and pericardial disease	\$148,613	\$83,518	\$65,095
58129408 No Care Plan Null S ACME HEALTH PLAN ACTIVE Gastrointestinal cancers - liver \$175,170 \$69,842 \$175,170 58125123 Care Plan * E ACME HEALTH PLAN ACTIVE Rheumatoid arthritis and related disease \$66,637 \$66,943 66,943 58129945 No Care Plan Null E ACME HEALTH PLAN ACTIVE DERMATOLOGICALS \$67,947 \$66,542 \$66,542 \$68,340 \$65,874 74053637 No Care Plan Null C ACME HEALTH PLAN ACTIVE GASTROINTESTINAL AGENTS - MISC. \$66,480 \$65,874 78149818 No Care Plan Null C ACME HEALTH PLAN ACTIVE Act	58129221	No Care Plan	Null	E	ACME HEALTH PLAN	ACTIVE	Breast cancer - ductal carcinoma in situ (DCIS)	\$236,536	\$82,100	\$154,436
58125123 Care Plan * E ACME HEALTH PLAN ACTIVE Rheumatoid arthritis and related disease \$66,637 \$66,943 (66,943) (66,943) (66,943) (66,943) (66,943) (66,943) (66,943) (66,542) (58,944) (58,947) (66,542) (58,944) (58,947) (66,542) (58,943) (66,542) (58,943) (66,542) (58,943) (66,542) (58,943) (66,542) (58,943) (66,542) (58,943) (66,542) (58,943) (66,542) (58,943) (66,542) (58,943) (66,542) (66,542) (66,542) (66,542) (66,542) (66,542) (66,542) (66,542) (66,542) (66,480) (61,480) (61,480) (61,480) (61,480) (61,480) (61,480) <t< td=""><td>58129160</td><td>No Care Plan</td><td>Null</td><td>E</td><td>ACME HEALTH PLAN</td><td>ACTIVE</td><td>Coronary atherosclerosis and other heart disease</td><td>\$74,216</td><td>\$69,995</td><td>\$4,222</td></t<>	58129160	No Care Plan	Null	E	ACME HEALTH PLAN	ACTIVE	Coronary atherosclerosis and other heart disease	\$74,216	\$69,995	\$4,222
58129945 No Care Plan Null E ACME HEALTH PLAN ACTIVE DERMATOLOGICALS \$67,939 \$66,542 \$58133012 Care Plan LCM E ACME HEALTH PLAN ACTIVE DERMATOLOGICALS \$67,739 \$66,480 \$65,874 74053637 No Care Plan Null C ACME HEALTH PLAN TERMED Liveborn \$67,739 \$64,053 \$58149818 No Care Plan Null E ACME HEALTH PLAN ACTIVE Asthma \$61,390 \$61,425 58132581 Care Plan CCM C ACME HEALTH PLAN TERMED Genitourinary signs and symptoms \$98,757 \$60,825 \$58137156 \$60,022 \$174094434 Care Plan LCM E ACME HEALTH PLAN ACTIVE Encounter for antineoplastic therapies \$96,315 \$60,022 \$174094434 \$60,022 \$174094434 \$60,022 \$174094434 \$60,022 \$174094434 \$60,022 \$174094434 \$60,022 \$174094434 \$60,022 \$174094434 \$60,022 \$174094434 \$60,022 \$174094434 \$60,022	58129408	No Care Plan	Null	S	ACME HEALTH PLAN	ACTIVE	Gastrointestinal cancers - liver	\$175,170	\$69,842	\$105,328
58133012 Care Plan LCM E ACME HEALTH PLAN ACTIVE GASTROINTESTINAL AGENTS - MISC. \$66,480 \$65,874 74053637 No Care Plan Null C ACME HEALTH PLAN TERMED Liveborn \$67,739 \$64,053 \$5149818 58132581 Care Plan Null E ACME HEALTH PLAN ACTIVE Asthma \$61,390 \$61,425 58137156 Care Plan CCM C ACME HEALTH PLAN TERMED Genitourinary signs and symptoms \$98,757 \$60,825 \$58,0022 \$17,74094434 Care Plan LCM E ACME HEALTH PLAN ACTIVE Encounter for antineoplastic therapies \$96,315 \$60,022 \$17,74094434 \$17,74094434 Care Plan Null E ACME HEALTH PLAN ACTIVE Encounter for antineoplastic therapies \$96,315 \$59,783 \$58,148 \$58,148 \$58,148 \$58,148 \$58,148 \$58,148 \$57,098 \$57,098 \$57,098 \$57,098 \$50,002 \$50,002 \$50,002 \$50,002 \$50,002 \$50,002 \$50	58125123	Care Plan	*	E	ACME HEALTH PLAN	ACTIVE	Rheumatoid arthritis and related disease	\$66,637	\$66,943	(\$306)
74053637 No Care Plan Null C ACME HEALTH PLAN TERMED Liveborn \$67,739 \$64,053 \$58149818 No Care Plan Null E ACME HEALTH PLAN ACTIVE Asthma \$61,390 \$61,390 \$61,425 58132581 Care Plan CCM C ACME HEALTH PLAN TERMED Genitourinary signs and symptoms \$98,757 \$60,825 \$58137156 Care Plan LCM E ACME HEALTH PLAN TERMED Regional enteritis and ulcerative colitis \$196,511 \$60,022 \$174094434 Care Plan * E ACME HEALTH PLAN ACTIVE Encounter for antineoplastic therapies \$96,395 \$59,783 \$56155418 No Care Plan Null E ACME HEALTH PLAN ACTIVE Coronary atherosclerosis and other heart disease \$114,621 \$58,148 \$58,148 \$57,098 \$57,098 \$57,098 \$57,098 \$57,098 \$57,098 \$50,000 \$50,000 \$50,000 \$50,000 \$50,000 \$50,000 \$50,000 \$50,000 \$50,000 \$50,000 \$50,000 \$50,000	58129945	No Care Plan	Null	E	ACME HEALTH PLAN	ACTIVE	DERMATOLOGICALS	\$67,947	\$66,542	\$1,406
58149818 No Care Plan Null E ACME HEALTH PLAN ACTIVE Asthma \$61,390 \$61,425 58132581 Care Plan CCM C ACME HEALTH PLAN TERMED Genitourinary signs and symptoms \$98,757 \$60,825 \$58137156 58137156 Care Plan LCM E ACME HEALTH PLAN TERMED Regional enteritis and ulcerative colitis \$196,511 \$60,022 \$174,094434 Care Plan * E ACME HEALTH PLAN ACTIVE Encounter for antineoplastic therapies \$96,395 \$59,783 \$58,148 58155418 No Care Plan Null E ACME HEALTH PLAN ACTIVE Coronary atherosclerosis and other heart disease \$114,621 \$58,148 58158998 No Care Plan Null E ACME HEALTH PLAN ACTIVE ANTICONVULSANTS \$76,791 \$57,098	58133012	Care Plan	LCM	E	ACME HEALTH PLAN	ACTIVE	GASTROINTESTINAL AGENTS - MISC.	\$66,480	\$65,874	\$607
58132581 Care Plan CCM C ACME HEALTH PLAN TERMED Genitourinary signs and symptoms \$98,757 \$60,825 \$ 58137156 \$60,022 \$174094434 Care Plan LCM E ACME HEALTH PLAN TERMED Regional enteritis and ulcerative colitis \$196,511 \$60,022 \$174094434 \$174094434 Care Plan * E ACME HEALTH PLAN ACTIVE Encounter for antineoplastic therapies \$96,395 \$59,783 \$58155418 \$58155418 No Care Plan Null E ACME HEALTH PLAN ACTIVE ACTIVE ANTICONVULSANTS \$76,791 \$57,098 \$57,098	74053637	No Care Plan	Null	C	ACME HEALTH PLAN	TERMED	Liveborn	\$67,739	\$64,053	\$3,686
58137156 Care Plan LCM E ACME HEALTH PLAN TERMED Regional enteritis and ulcerative colitis \$196,511 \$60,022 \$74094434 Care Plan * E ACME HEALTH PLAN ACTIVE Encounter for antineoplastic therapies \$96,395 \$59,783 \$58155418 NO Care Plan Null E ACME HEALTH PLAN ACTIVE Coronary atherosclerosis and other heart disease \$114,621 \$58,148 \$58,148 \$58,148 \$58,148 \$57,098 \$57,098 \$57,098	58149818	No Care Plan	Null	E	ACME HEALTH PLAN	ACTIVE	Asthma	\$61,390	\$61,425	(\$35)
74094434 Care Plan * E ACME HEALTH PLAN ACTIVE Encounter for antineoplastic therapies \$96,395 \$59,783 58155418 No Care Plan Null E ACME HEALTH PLAN ACTIVE Coronary atherosclerosis and other heart disease \$114,621 \$58,148 58158998 No Care Plan Null E ACME HEALTH PLAN ACTIVE ANTICONVULSANTS \$76,791 \$57,098	58132581	Care Plan	CCM	C	ACME HEALTH PLAN	TERMED	Genitourinary signs and symptoms	\$98,757	\$60,825	\$37,932
58155418 No Care Plan Null E ACME HEALTH PLAN ACTIVE Coronary atherosclerosis and other heart disease \$114,621 \$58,148 58158998 No Care Plan Null E ACME HEALTH PLAN ACTIVE ANTICONVULSANTS \$76,791 \$57,098	58137156	Care Plan	LCM	E	ACME HEALTH PLAN	TERMED	Regional enteritis and ulcerative colitis	\$196,511	\$60,022	\$136,489
58158998 No Care Plan Null E ACME HEALTH PLAN ACTIVE ANTICONVULSANTS \$76,791 \$57,098 \$	74094434	Care Plan	*	E	ACME HEALTH PLAN	ACTIVE	Encounter for antineoplastic therapies	\$96,395	\$59,783	\$36,611
	58155418	No Care Plan	Null	E	ACME HEALTH PLAN	ACTIVE	Coronary atherosclerosis and other heart disease	\$114,621	\$58,148	\$56,473
58133768 Care Plan CCM S ACME HEALTH PLAN ACTIVE Breast cancer - all other types \$166.091 \$56.416 \$1	58158998	No Care Plan	Null	E	ACME HEALTH PLAN	ACTIVE	ANTICONVULSANTS	\$76,791	\$57,098	\$19,693
4100,001 400,410 400,410	58133768	Care Plan	CCM	S	ACME HEALTH PLAN	ACTIVE	Breast cancer - all other types	\$166,091	\$56,416	\$109,676
										\$248,669

Care Plan Flag

Claimant Threshold

Claim Type



^{*} Indicates an instance where an individual has data from both LCM and CCM and is receiving support from both sources



TRACKING ENCOUNTERS BY MONTH

- # of Patients contacted or coordinated with
- # of encounters
- # of encounters by encounter type

WHAT IS NARUS DOING?

Encounters Over Time

		January 2021	February 2021	March 2021	April 2021	May 2021	June 2021	July 2021	August 2021	Septembe r 2021	October 2021	November 2021	December 2021	Grand Total
CCM	Distinct count of Memberid	233	231	213	233	183	223	220	237	221	250	265	272	1,245
	Distinct count of Encounter Id	698	648	606	620	559	583	638	698	564	643	794	691	7,742
	Avg. Encounter Hours	0.36	0.37	0.39	0.38	0.37	0.37	0.36	0.36	0.40	0.41	0.41	0.38	0.38
LCM	Distinct count of Memberid	4	8	11	15	14	13	13	15	19	21	26	26	55
	Distinct count of Encounter Id	54	66	119	161	162	119	86	174	243	231	296	228	1,939
	Avg. Encounter Hours	0.31	0.30	0.31	0.30	0.27	0.25	0.26	0.25	0.23	0.28	0.25	0.28	0.27

CCM Encounters

LCM Encounters

Encounter Type	Outcomes	Number of Encounters	Number of Members	Encounter Type	Number of Encounters	Number of Members
Administrative	Null	1,314	510	Billing	10	7
	care-coordination	1	1	Billing	10	3.0
	other	3	3	Contact Member/Rep	411	50
	requests-callback	1	1			
	will-call-us-back	3	3	Contact PPO	2	1
Care Management S	Null	365	65		200	45
Telephonic	caller-referred	22	19	Contact Provider	368	45
	care-coordination	284	147	Contact TPA	164	38
	enrolled	40	40	Contact IFA	104	50
	hard-decline	1	1	Educational Material	2	2
	hung-up	15	14			
	left-voicemail	888	289	Internal case work	112	45
	no-answer	81	50			-
	non-working-number	11	7	LCM referral	10	8
	other	2,010	585	LCM Report	151	51
	requests-callback	332	197	LCW Report	151	31
	requests-no-further-calls	1	1	Physician Advisor	36	6
	requests-to-stop-service	4	4	,		
	routine-follow-up	317	58	Research	329	54
	soft-decline	89	82			
	will-call-us-back	1,959	811	Review	350	54
	wrong-number	1	1	Grand Total	1,939	55
Grand Total		7,742	1,245	Grand Total	1,939	33



Thank you.

Questions? Please contact us

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